



Livermore Area
Recreation and Park District
An independent special district

Special Meeting of the Board of Directors

MINUTES

Monday, May 4, 2026

11:00 a.m.

Robert Livermore Community Center
4444 East Avenue, Livermore, California
Sycamore Room

Directors Present: Directors Jan Palajac, David Furst, James Boswell,
Vice Chair Maryalice Faltings, Chair Philip Pierpont

Directors Absent: None.

Staff Members Present: David Weisgerber, Community Outreach Supervisor
Fred Haldeman, Parks and Facilities Manager
Jill Kirk, Community Services Manager
Marc Roberts, Land Agent / Planner
Mathew Fuzie, General Manager
Michelle Kleman, Human Resources Manager
Rene Venus Dalusong, Executive Assistant
Scott Stramaglia, Field Supervisor

Others Present: Larry Gosselin

- 1. CALL TO ORDER – ROLL CALL – PLEDGE OF ALLEGIANCE:** Chair Pierpont called the meeting to order at 11:02 a.m. All Directors were present. Chair Pierpont led the Pledge of Allegiance.
- 2. PUBLIC COMMENT:** Larry Gosselin acknowledged and supported LARPD's trails development and outreach efforts. There were no further speakers.
- 3. PARKS, RECREATION, AND TRAILS MASTER PLAN UPDATE PHASE 4: POLICY WORKSHOP:** The Board reviewed key policy areas identified through the Master Plan process and provided feedback on draft goals, policies, and implementation strategies for the updated Master Plan (Supplemental Item 3). COS Weisgerber stated that the discussion will continue at the May 13, 2026, Board meeting and will focus on system condition standard and lifecycle-based funding approach.
 - **Direction:** The Board provided direction on draft goals, policies, and implementation strategies for the continued development of the Parks, Recreation, and Trails Master Plan update.
- 4. ADJOURNMENT:** The meeting was adjourned at 1:06 p.m.

APPROVED,



Philip Pierpont
Chair, Board of Directors

ATTEST:

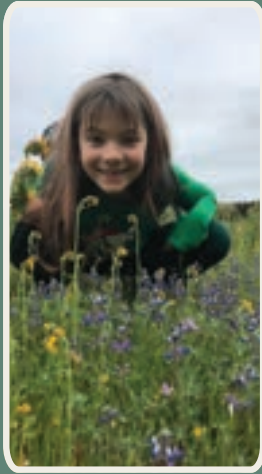


Mathew L. Fuzie
General Manager and
Ex-officio Clerk to the Board of Directors

MF/Rvd



LIVERMORE AREA RECREATION AND PARK DISTRICT
**Parks, Recreation, and Trails
Master Plan Update**



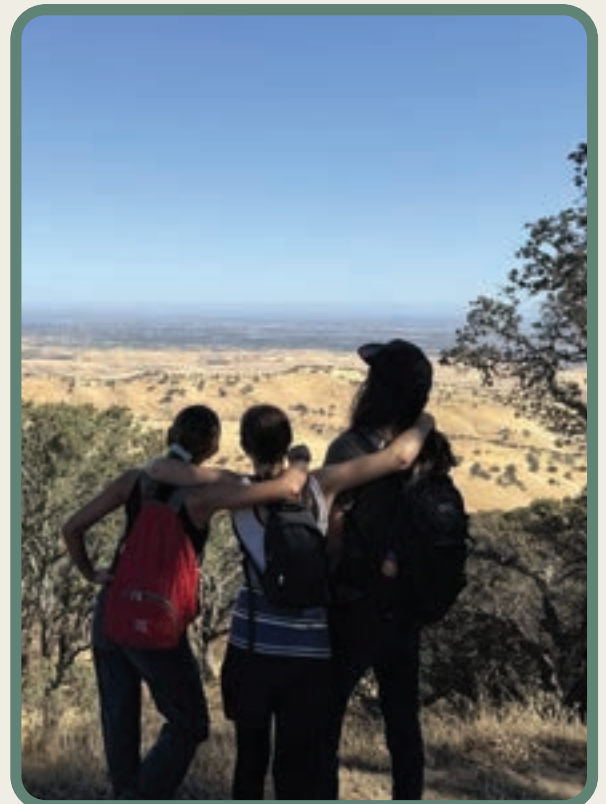
Phase 4: Board Policy Workshop
Monday, May 4, 2026

TODAY'S OBJECTIVE

Review key policy areas identified through the Master Plan process.

Provide direction to guide:

- **Goals**
- **Policies**
- **Implementation strategies**



WORKSHOP FORMAT



Each policy question will follow the same format.

- Key question
- Brief context
- 3 approaches for consideration
- Board discussion for each topic
- Staff summary of direction

PROJECT TIMELINE

Current Status



Aug - Sept 2025 | Oct - Nov 2025 | Dec - Mar 2026 | Apr - Jun 2026 | Jul-Aug 2026 | Aug - Sept 2026

1

Kick-off and Groundwork

Define scope and goals, assign roles, initiate park inventory, onboard CEQA team.

2

Baseline Assessment

Finalize inventory, review demographics, confirm service standards.

3

Outreach and Engagement

Surveys, pop-ups, stakeholder meetings, public input.

4

Draft the Plan

Draft full plan using data collected, feedback, and goals.

5

Review and Environmental

Board reviews full draft, finalize CEQA compliance.

6

Final Adoption

Final edits, Board adoption, and public release.

POLICY QUESTION 1:



How should projects be phased in the Master Plan?

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PROJECT READINESS FRAMEWORK

Projects evaluated based on:

- **Priority** - alignment with goals + community needs
- **Funding** - capital and/or operational funding identified
- **Site Control (Title)** - ability to implement

Phasing:

- **Near-Term:** 3 of the 3 elements
- **Mid-Term:** 2 of the 3 elements
- **Long-Term:** 1 of the 3 elements



Q1: APPROACHES FOR CONSIDERATION

PROJECT READINESS FRAMEWORK:

Structured Framework:

Use the proposed three-factor framework as the primary method for evaluating and phasing projects

Flexible Framework:

Use the framework as a general guide, allowing exceptions based on strategic opportunities or shifting of Board priorities

Priority-Driven:

Place greater emphasis on project priority, with funding and site control addressed after a project is identified as a high priority

POLICY QUESTION 2:

How should the District define priority for trail and facility projects?



INITIAL CONSIDERATIONS

Trail Priorities

- Close system gaps + improve connections
- Expand access to underserved areas
- Capture large/efficient opportunities

Facility Priorities

- Address aging or end-of-life assets
- Address unmet program or capacity needs
- Improve access to underserved user groups or areas

Q2: APPROACHES FOR CONSIDERATION

TRAIL AND FACILITY PRIORITIZATION:

Maintenance and System Completion Focus:

Prioritize closing gaps, addressing aging facilities, and completing existing systems before expanding

Balanced Approach:

Balance reinvestment in existing assets with strategic expansion to meet emerging needs

Expansion and Opportunity:

Prioritize projects that expand the system or take advantage of strategic opportunities, even if existing needs remain

POLICY QUESTION 3:

What role should partnerships play in addressing community needs relative to District-led facility development?



PARTNERSHIP TRADE-OFFS



Partnerships:

- Expand access
- Share costs
- Improve efficiency

Trade-off: Less control and flexibility

District-led projects:

- Control
- Reliability
- Long-term ownership

Trade-off: Higher cost limits scale

Q3: APPROACHES FOR CONSIDERATION

**PARTNERSHIP
FIRST**

**BALANCED
DELIVERY**

DISTRICT-LED



POLICY QUESTION 4:

How should the District balance cost recovery with program access?



COST RECOVERY CATEGORIES:

INDIVIDUAL BENEFIT \$\$\$

Programs that primarily benefit the individual participant.

(e.g., specialty classes, camps, fee-based leagues)

COMMUNITY BENEFIT \$\$

Programs that provide broader community value.

(e.g., community events, drop-in programs)

ACCESS PROGRAMS \$

Programs designed to reduce barriers to participation and support underserved populations.

(e.g., scholarships, adaptive recreation)

Q4: APPROACHES FOR CONSIDERATION

COST-RECOVERY FOCUS

Emphasize higher overall cost recovery across programs, with subsidies applied selectively to targeted community benefit or access programs.

Higher participant costs but likely able to offer more.

BALANCED APPROACH

Maintain a mix of cost recovery and subsidized programs, with clear categories guiding how costs and subsidies are applied.

ACCESS-FOCUSED APPROACH

Prioritize broad access and affordability, with a greater share of programs receiving subsidies to support participation. Lower costs to participants but potentially fewer program offerings.

POLICY QUESTION 5:

What role should LARPD play in providing arts opportunities in the community?



Q5: APPROACHES FOR CONSIDERATION

RECREATION-FOCUSED

Continue arts as part of core recreation programming, focused on participation, learning, and community enrichment. No dedicated facility space for artists

EXPANDED PROGRAMMING + PARTNERSHIPS

Grow arts through partnerships, programming, and potential shared space.

FACILITATOR + PARTNERSHIPS

Shift toward supporting others by providing space and partnerships, with a reduced role in direct District-led arts programming

POLICY QUESTION 6:

What role should LARPD play in open space and trails?



HOW TO THINK ABOUT THIS QUESTION

ROLE RELATIVE TO PARTNERS

Local access vs. regional provider

LAND ACQUISITION AND EXPANSION

When should we take on new assets?

LONG TERM RESPONSIBILITIES

Maintenance, operations, and lifecycle costs

Q6: APPROACHES FOR CONSIDERATION

PARTNER-FOCUSED

Focus on partnerships and local access, with regional agencies leading major open space acquisition and long-term management.

BALANCED STRATEGIC EXPANSION

Maintain a partnership-based model while selectively expanding LARPD's role in open space and trails when opportunities align with priorities and capacity.

EXPANDED DISTRICT ROLE

Take a more active leadership role in acquiring, developing, and managing open space and trail systems.

BOARD DIRECTION

- Project evaluation approach
- Prioritization focus
- Role of partnerships
- Cost recovery philosophy
- Role in arts
- Role in open space

NEXT STEPS:

- Incorporate Board direction into Master Plan Goals and Policies
- May 13, 2026 Board Meeting:
 - System condition standard
 - Lifecycle funding approach